The New Zealand Society for **RISK MANAGEMENT** Inc. www.risksociety.org.nz

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We also thank our hosts for this event: Beca, KPMG Wellington, Christchurch City Council, Powerco, 3R Group Ltd, and Wel Networks Ltd



Trust me, I'm from the government!



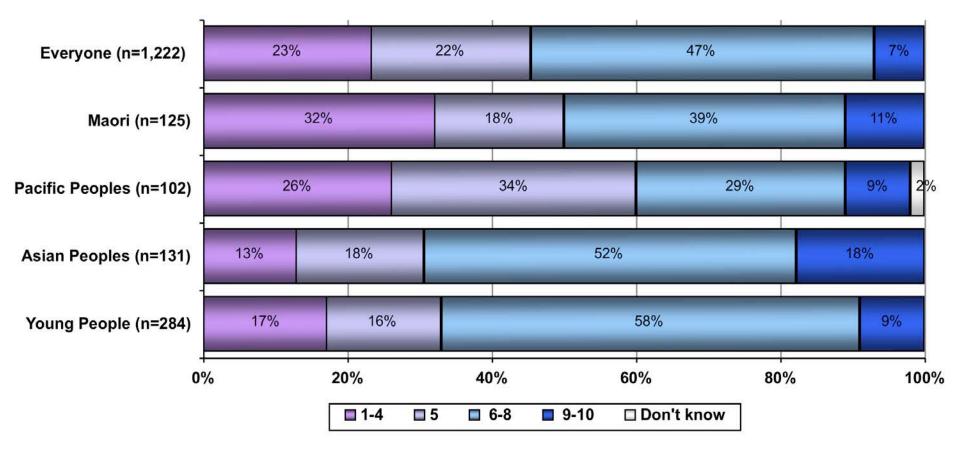
Trust matters





New Zealanders' views 2007

Overall, to what extent do you trust the public service? [1= Do not trust them at all; 10= Trust them completely]



3



Can't force trust



Science and logic are not enough

$$\iint_{\text{agencies}}^{\infty} e^{(\text{logic} + \text{experiments})t} \neq \text{The Answer}$$

$$\sum_{\text{agencies}}^{\infty} (\text{PhDs} + \text{articles}). \text{ Yrs of service } \neq \text{ Credibility}$$



Good communication is essential...



...but not enough



Five ingredients of trust

- Be honest
- Do the right things
- Do them well
- Treat people fairly
- Keep promises



7

Five traps

- Overconfidence
- Don't want to alarm
- Reassuring without giving some control
- Good news over real news
- Denying people the right to express their views





Trap 1 – Overconfidence

Rugby World Cup 2011: New Zealand can't handle pressure, says Australia's Quade Cooper, ahead of semi



War of words: Quade Cooper piles the pressure on New Zealand Photo: AFP http://www.telegraph.co.uk/sport/rugbyunion/international/australia/8822229/Rugby-World-Cup-2011-New-Zealand-cant-handle-pressure-says-Australias-Quade-Cooper-ahead-of-semi.html



Tip 1 – Good decision making

- Have a plan B
- Get multiple perspectives around the table
- Use a structured process as a checklist
- Start and end of decisions are not scientific



Image by David Castillo Dominici available from FreeDigitalPhotos.net



10

Trap 2 – Don't want to alarm





Tip 2 – Trust the public



Trap 3 – Reassuring without giving some control

Don't worry, everything is OK

Tip 3 – Tell people how to manage their own risks

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GET READY C

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Mutrition	Information
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(ALTOACT)	

AVERAGE) servings per package - 17 average serving size - 45g (3/4 metric cup†) per serve quantity quantity with 1/2 per ntake a cup skim 100a serving mik servin 870 kJ 1490 kJ 670 kJ ENERGY 8.6 0 4.00 PROTEIN

FAT, TUTAL	0.7.0	1.70	0.0 9	1.0.8
- SATURATED	0.2 g	0.8%	0.3 g	0.4 g
CARBOHYDRATE	32.3 g	10%	38.8 g	71.8g
- SUGARS ^	12.9 g	14%	19,4 g	28.7 g
DIETARY FIBRE	3.6g	12%	3.6 g	7.9 g
SODIUM #	13 mg	0.6%	70 mg	30 mg
		%RDI*		
THIAMIN (VIT B1)	0.28 mg	25%	0.33 mg	0.61 mg
RIBOFLAVIN (VIT B2)	0.42 mg	25%	0.68 mg	0.94 mg
NIACIN	2.5 mg	25%	2.6 mg	5.6 mg
FOLATE	100 µg	50%	106 µg	222 µg
RON	3.0 mg	25%	3.1 mg	6.7 mg

8.8 g

t Cup measurement is approximate and is only to be used as a guide. If you have any specific dietary requirements please weigh your serving.

Daily Intakes are based on an average adult diet of 8700k.J. Your daily intakes may be higher or lower depending on your energy needs.

* % Recommended Dietary Intake (Aust/NZ) per serving.

^ Over 1/5 the sugar in this product is from the fruit.

13mg of sodium per serve is equivalent to less than 0.1g of salt.



Trap 4 – Good news over real news

CSIRO MEDIA RELEASE 95/99 10 October 1995 RABBIT CALICIVIRUS ON WARDANG ISLAND

The rabbit calicivirus currently being tested as a biological control agent on Wardang Island, has successfully spread between warrens in the pens.

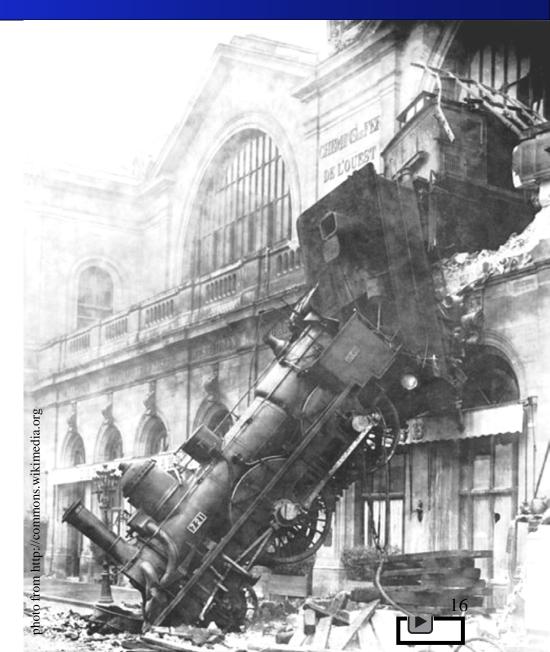
It has also spread beyond the quarantine area to two other nearby locations and this necessitated invoking contingency plans, required under quarantine regulations.

This appears to be good news for farmers and conservation groups who recognise the urgent need for additional control methods for rabbits, it does constitute a breach of the quarantine precautions so CSIRO scientists have culled the rabbits in the affected warrens.

Tip 4 – When something goes wrong...

- Concern
- Action
- Perspective

Bad news doesn't age well



Trap 5 – Denying people the right to express their views



Tip 5 – Understand your audience



Photo by pennstatenews from http://www.flickr.com/photos/pennstatelive/4947038416/

Photo by Anirudh Koul from http://www.flickr.com/photos/anirudhkoul/2045735047/s

Canberra bushfire 2003



QUESTIONS

