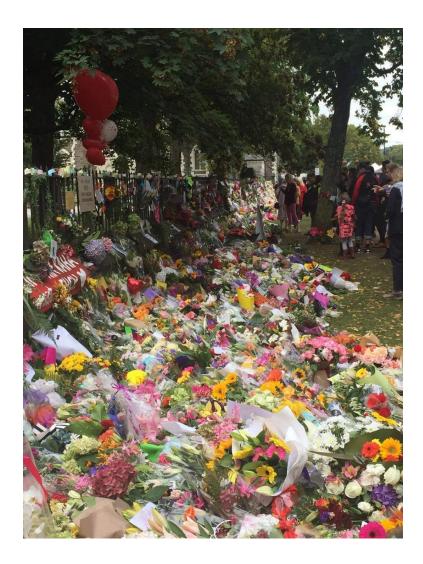
# New Zealand's National Security System



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dpmc.govt.nz/sites/all/files/dpmc-nss-handbook-aug-2016.pdf





# What is national security?



• the condition which permits (our citizens) to go about their daily business confidently; free from fear and able to make the most of opportunities to advance (our) way of life









DM

# What does National Security look like?



Ensuring public safety



Preserving sovereignty and territorial integrity



Protecting lines of communication



Strengthening international order to promote security



Strengthening economic prosperity



Maintaining democratic institutions and national values



Protecting the natural environment

# Why do we have a National Security System?

### To enable:

- Effective national security decisions by executive government
- Collective leadership of complex security issues
- National resources to be applied appropriately
- Multiple objectives to be dealt with together
- Appropriate governance of national security risks



### Our system-approach: all risks, all hazards, "4 Rs"

**REDUCTION.** Minimise the occurrence and scale of any significant harm or disruption and integrate preventive and protective measures

READINESS. Build contingent capacity and improve national **resilience** (the 5th R)

**RESPONSE.** Quickly respond to adverse events and stabilize disruption

**RECOVERY.** Return society to normal functioning

### **Frequently occurring**





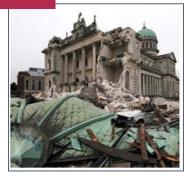


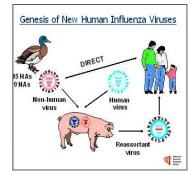


### Infrequent but concerning

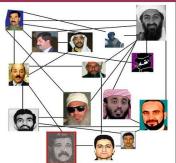








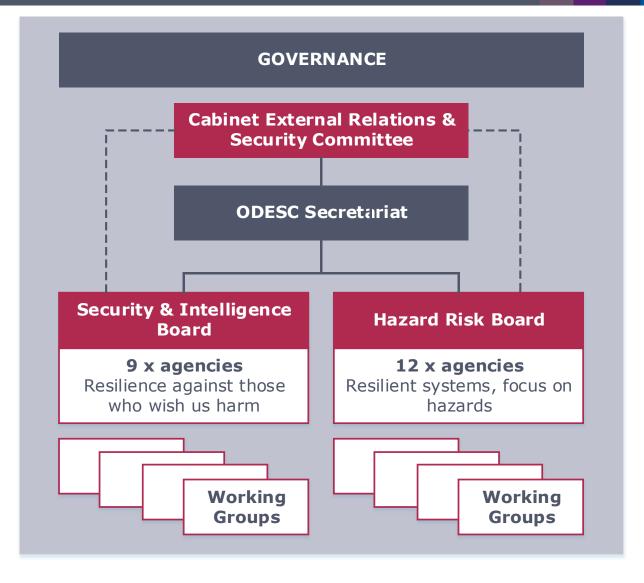
### **Developing or emerging**









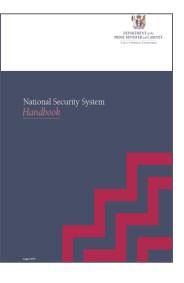




# **DPMC's role**

- 1. Scan for domestic and external risks
- 2. Assess domestic and external risks of national security significance
- 3. Co-ordinate policy advice and policy making to ensure that risks are identified and managed
- 4. Co-ordinate government action to deal with national security risks







#### THIS PRESENTATION IS UNCLASSIFIED





RESPONSE
Cabinet
ODESC
WatchGroup
Lead Agency

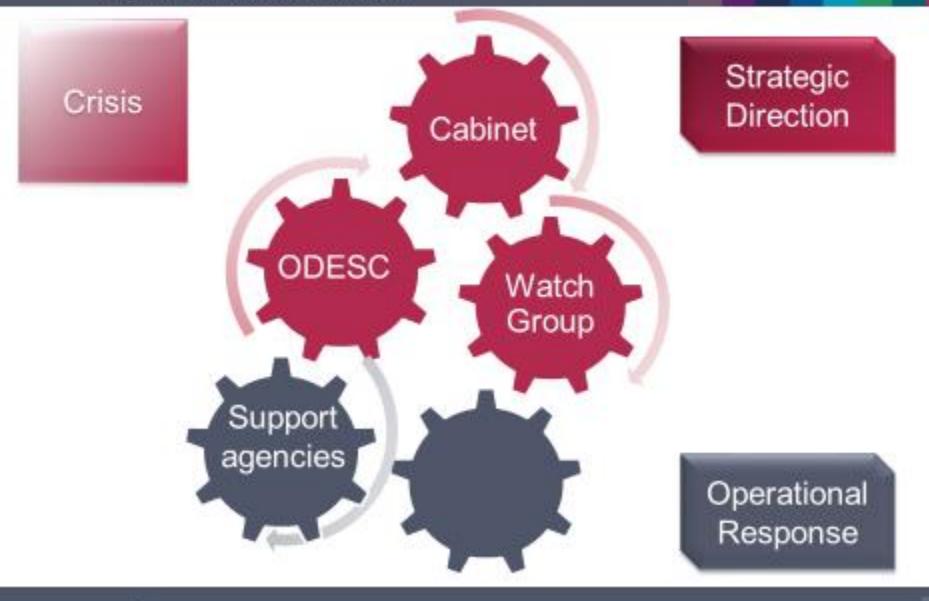
#### STRAITS TIMES.

NZ pipeline repaired, fuel to reach Auckland airport tomorrow

	Ooops, your files have been encrypted!
	What Happened to My Computer?
	Your important files are encrypted.
Payment will be raised on	Many of your documents, photos, videos, databases and other files are no longer accessible because they have been encrypted. Maybe you are busy looking for a way to recover your files, but do not waste your time. Nobody can recover your files without our decryption service.
Time Left	Can I Recover My Files?
02:23:58:28	Sure. We guarantee that you can recover all your files safely and easily. (But you have not so enough time.)
Your files will be lost on	You can try to decrypt some of your files for free. Try now by clicking <decrypt> If you want to decrypt all your files, you need to pay.</decrypt>
5/19/2017 16:25:02 Time Left	You only have 3 days to submit the payment. After that the price will be doubled. Also, if you don't pay in 7 days, you won't be able to recover your files forever.
06:23:58:28	How Do I Pay?



#### THIS PRESENTATION IS UNCLASSIFIED





Why might we activate the national security system?

Has unusual features of scale, nature, intensity or consequence

Conveys significant challenges for sovereignty or nation-wide law and order

Suggests multiple or inter-related problems – creating national or systemic risk

Involves high degree of uncertainty or complexity

Has interdependent issues

Threatens to overwhelm the lead agency



# **Imperatives** in a response

- Lead and support who has the lead?
- **Sense-making** overcoming confusion
- **Focus** what national interests are at stake?
- **Risks & gaps** What are we doing? What have we missed?
- Overcoming inertia imperatives and timelines
- Coordination, scaling, allocation of contested resources
- **Collaboration** effectiveness together
- A learning system how did we do?



# To sum up: the architecture of the National Security System helps us be...

## Resilient

- lessons learned and adapted
- resources prioritised for best effect

# Swift in response

- mobilise partnerships
- move information

# Adaptive to the complex or unexpected

 good process (not sclerosis)

# Supportive of effective decision-making under pressure

- leadership in ambiguity
- information promotes understanding