



RISK NZ CONFERENCE

ENSURING THIS DECADE IS
WHEN RISK MANAGEMENT
FULFILS ITS POTENTIAL

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BRYAN WHITEFIELD 

My Background



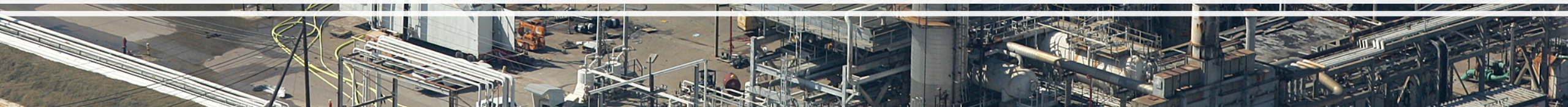
Complexity





Mismanaged Complexity | Texas City Refinery 2005

Source: bptexascityexplosion.com





Sanjay Verma

Source: [motherjones.com](https://www.motherjones.com)

Bhopal 1984

Toxic gas release from a runaway exothermic reaction



Source: adst.org

Warning alarms ignored

Safety systems not functioning

Public siren turned off

Delay alerting authorities

Hospital unprepared

500,000 people exposed

Death toll from 2,200 to 16,000

Roadblocks | Handbrakes | Wet blankets



Problem One | Perceptions



Problem Two | Time



Problem Three | We Make it Too Complex

DECADE

2020s

2010s

2000s

1990s

RISK THEME

Leadership

Insights

Comfort

Compliance

BUSINESS LEADERSHIP

Be Accountable

Look Forward

Be Prepared

Tick & flick

RISK LEADERSHIP

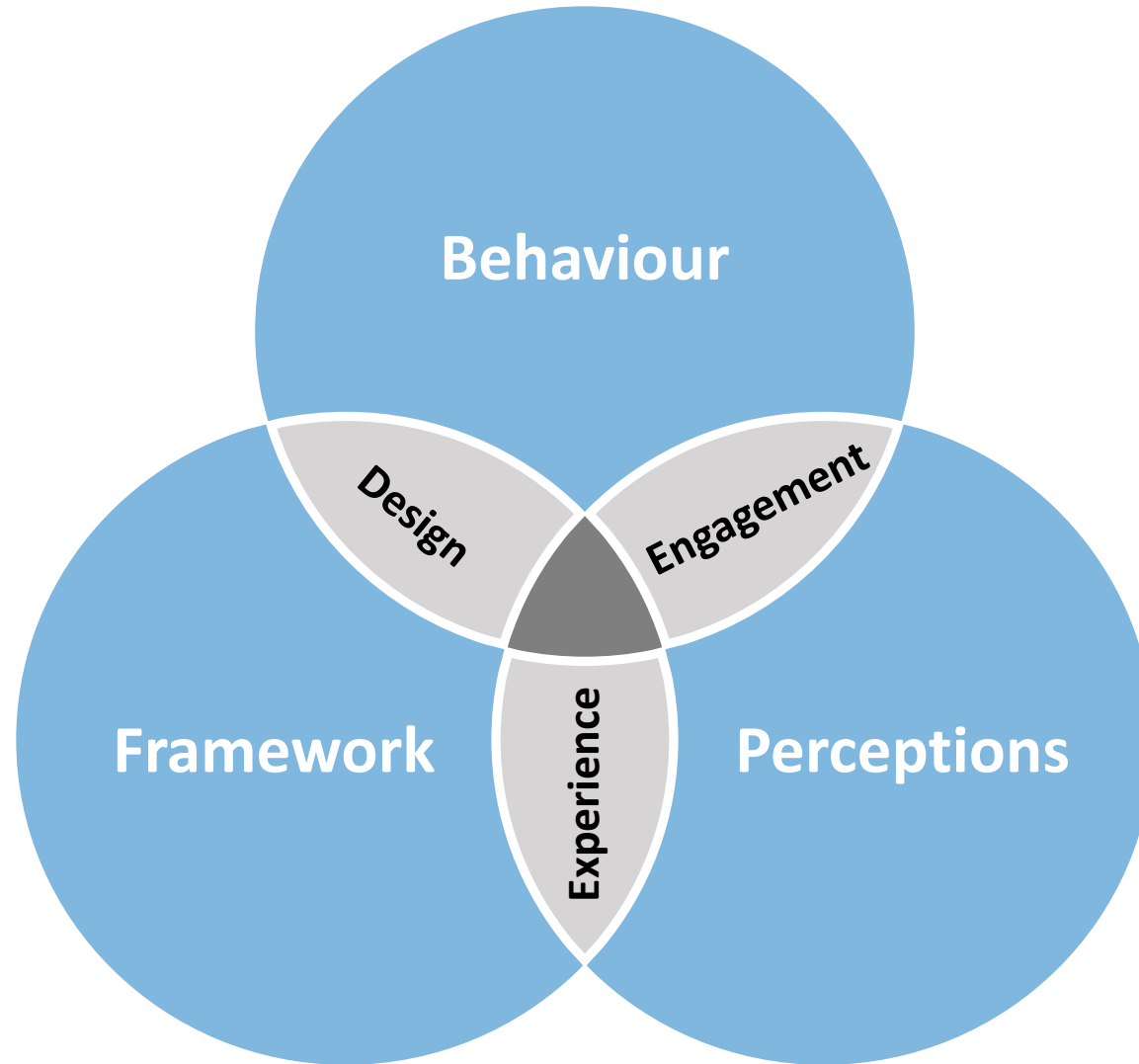
Influence

Analytics

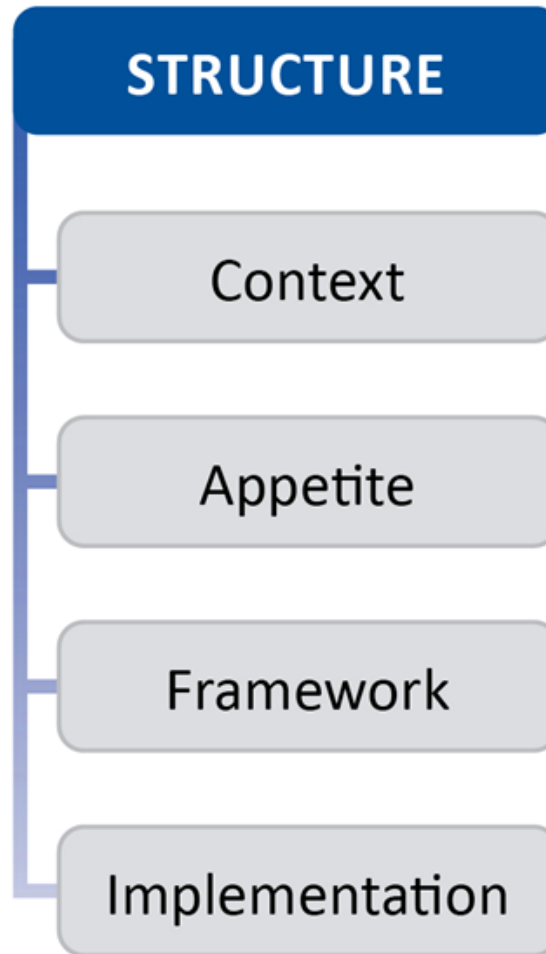
Assurance

Training

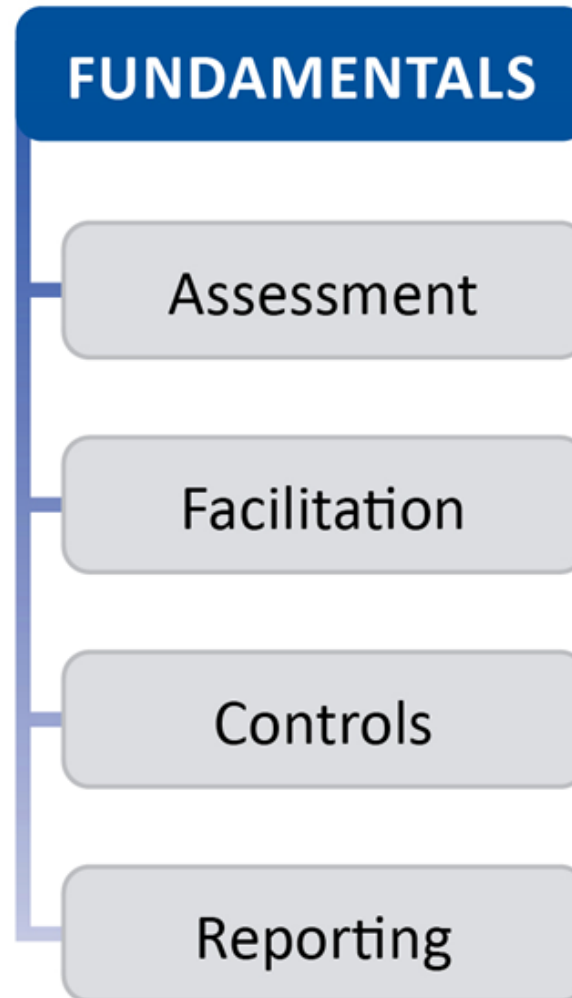
The Thing About Frameworks



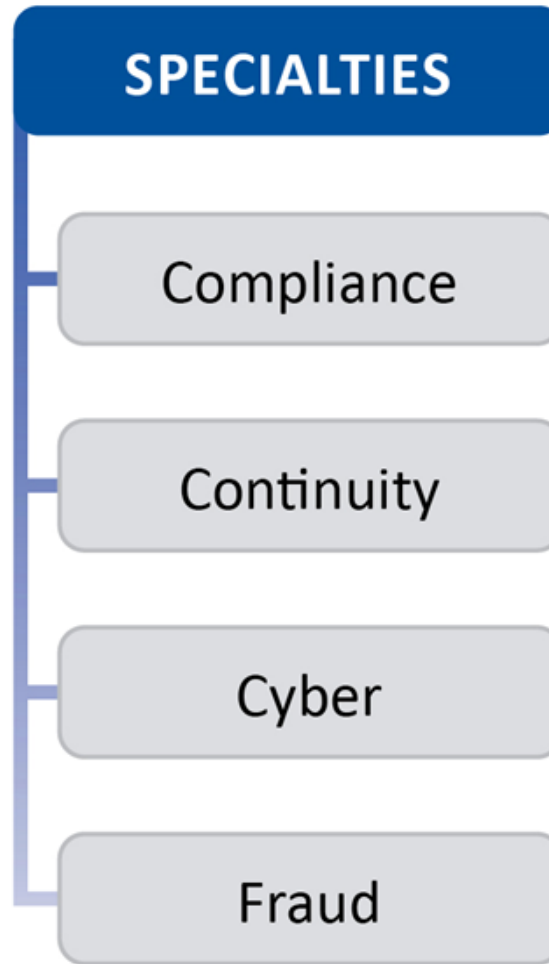
Key Skills for Risk Professionals in the 2020's



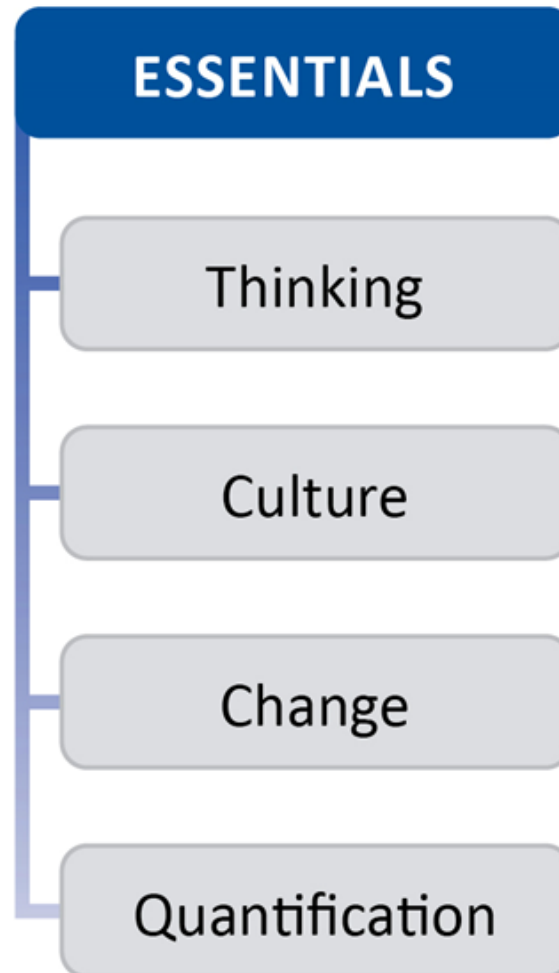
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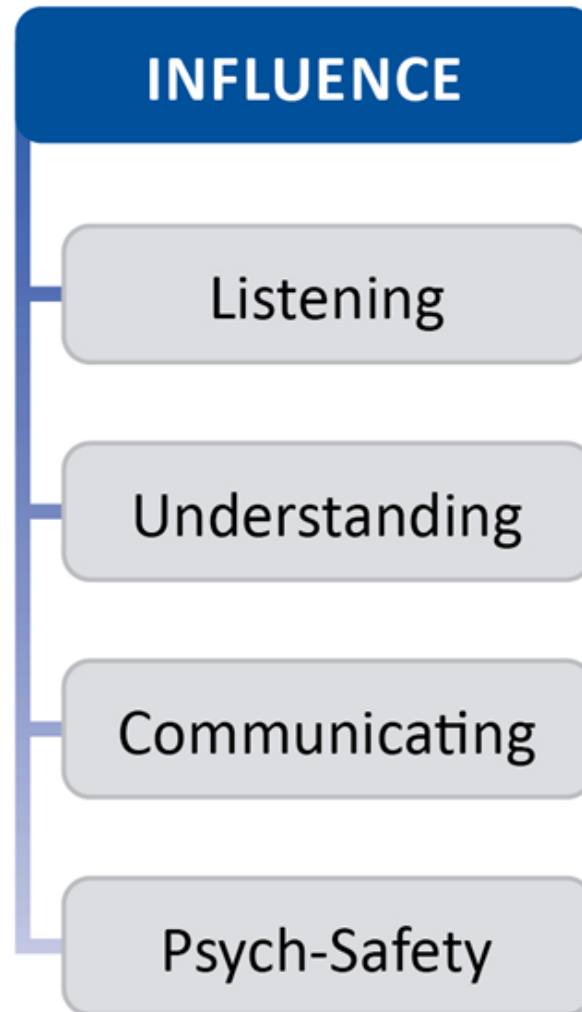
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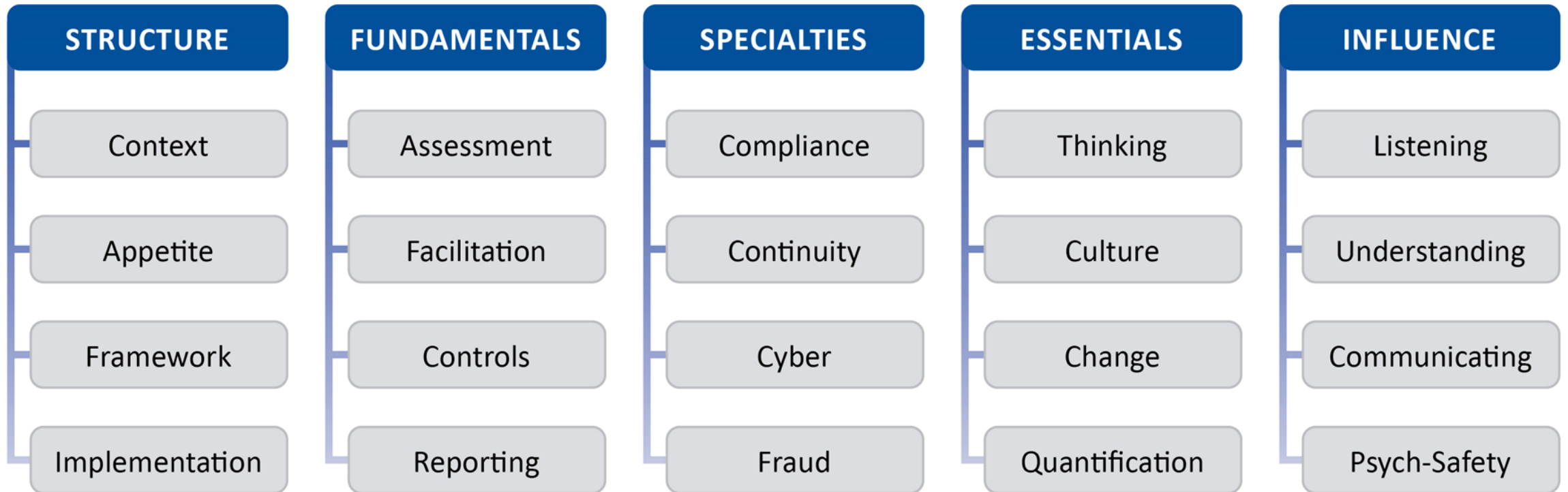
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